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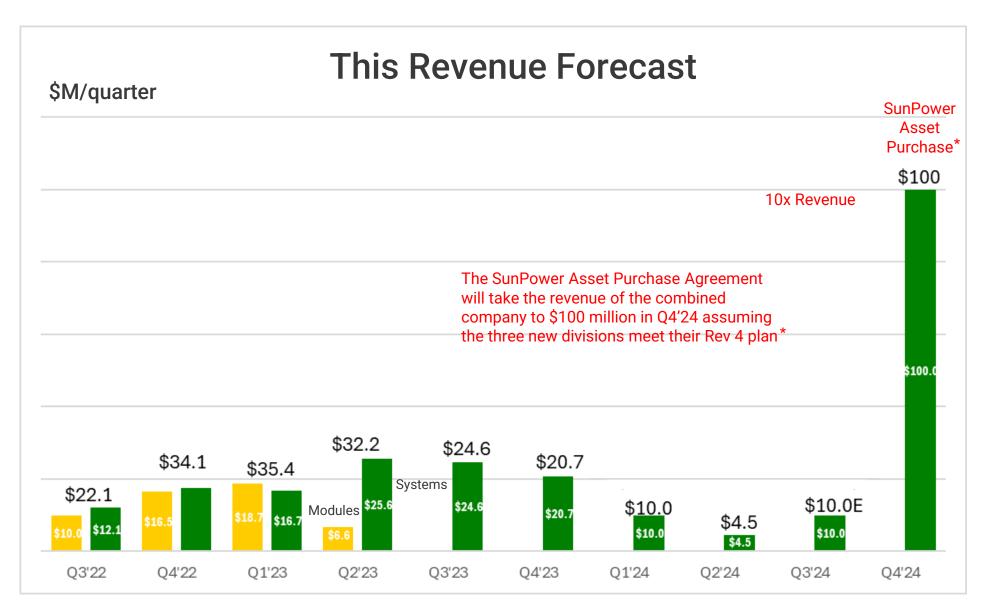
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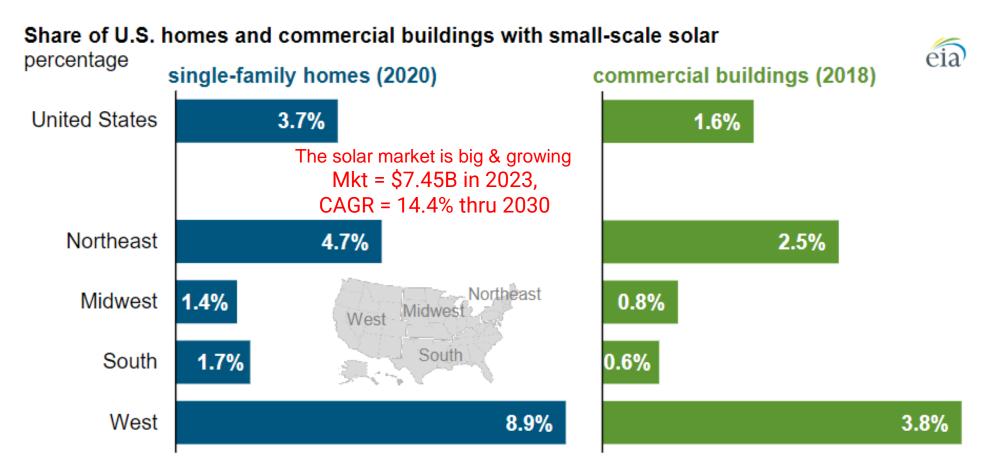
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 $[\]ensuremath{^{*}}$ See disclaimers, related assumptions and forward-looking statements.

Residential Solar Installations and Base Case Forecast, 2020-2029



Data source: U.S. Energy Information Administration, *Residential Energy Consumption Survey* (RECS) and *Commercial Energy Consumption Survey* (CBECS)

NewCo P&L (rev 4)*

Work product of twenty-person combined team Assumes SPWR headcount cut from 2,857 to 1,257 Assumes current market conditions and interest rates

Actual / Forecast		Fcst	Fcst	Fcst	Fcst	Fcst	Fcst
Year		2024			2025		
Quater	Q3	Q4	Q1	Q2	Q3	Q4	Total '25
Dealers (ND)		10.6	21.9	34.2	46.1	69.3	171.5
New Homes		50.5	45.9	43.9	39.9	39.8_	169.6
Blue Raven		43.9	38.0	42.9	47.8	46.0 ^F	inal plan rill be
CSLR We have m	<u>argin</u>	on our 15.1	19.6	25.0	29.4	33.0 c	wer 107.0
Revenue \$100 millio	n fore	ecast 120.2	125.4	146.0	163.2		nan this 622.7
COGS		(80.6)	(84.4)	(95.8)	(105.2)	(121.7)	(407.1)
GM		39.6	41.1	50.2	58.0	66.4	215.7
GM (in %)		33.0%	32.7%	34.4%	35.5%	35.3%	34.6%
Commissions		(22.9)	(24.9)	(30.1)	(35.3)	(41.2)	(131.4)
OPEX ex. Comm.		(17.7)	(17.7)	(17.4)	(17.8)	(18.2)	(71.0)
Total OPEX		(40.6)	(42.6)	(47.4)	(53.0)	(59.4)	(202.4)
(in %)		-33.8%	-34.0%	-32.5%	-32.5%	-31.6%	-32.5%
Oplnc		(1.0)	(1.5)	2.8	5.0	7.0	13.3
OpInc (in %)		-0.8%	-1.2%	1.9%	3.0%	3.7%	2.1%
OIE (CSLR)		(2.4)		(2.4)	(2.4)	(2.4)	(9.5)
PBT We will	lose	money (3.4)	(3.9)	0.4	Breakeven 2.6 Mid-year	4.7	3.7
PBT (in %) in Q4'2	4	-2.8%	-3.1%	0.3%	1.6%	2.5%	0.6%
Cash Need	(49.7)	(46.5)	(41.3)	(42.6)	(39.2)	(37.2)	
Cash Flow	This	3.2	5.1	(1.3)	3.4	2.0	
	Offering We do not expect high negative cash flow						

^{*} See disclaimers, related assumptions and forward-looking statements.

NewCo P&L - Long Term Model - Assumes Growth at Market Rates*

(\$ in millions)

Actual / Forecast	Fcst	Fcst	Fcst
Year	2025	2026	2027
TAM (SEIA projection GW)	6.8	7.5	8.1
Price per Watt (Solar only \$/W)	3.25	3.25	3.25
Revenue	622.7	830.5	900.7
COGS	(407.1)	(525.6)	(558.5)
GM	215.7	305.0	342.1
GM (in %)	34.6%	36.7%	38.0%
Commissions	(131.4)	(171.9)	(178.2)
(in %)	-21.1%	-20.7%	-19.8%
OPEX ex. Comm.	(71.0)	(72.6)	(72.6)
(in %)	-11.4%	-8.7%	-8.1%
Total OPEX	(202.4)	(244.6)	(250.9)
(in %)	-32.5%	-29.4%	-27.9%
OpInc	13.3	60.4	91.2
Oplnc (in %)	2.1%	7.3%	10.1%
OIE (CSLR)	(9.5)	(2.4)	0
PBT	3.7	58.0	91.2
PBT (in %)	0.6%	7.0%	10.1%

Revenue in 2027 assuming only at-market growth and \$622.7 revenue on Rev4 2025 plan

Profit assuming achievable GM and OPEX

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